

Bryan A. VanGronigen

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Assistant Professor of Education
School of Education
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EDUCATION

- 2019 Ph.D. University of Virginia, Charlottesville, VA
Major: K-12 Education Administration and Supervision
Focus Area: Organizational Dynamics
- 2011 M.Ed. Vanderbilt University, Nashville, TN
Major: Higher Education Administration
Focus Area: Human and Organizational Development
- 2009 B.S.Ed. University of Missouri, Columbia, MO
Major: Secondary Social Studies Education (*summa cum laude*)
Focus Area: Psychology

ACADEMIC APPOINTMENTS

- 2019-Present University of Delaware, Newark, DE
- 2019-Present *Assistant Professor of Education*, School of Education, College of Education and Human Development

PUBLICATIONS

^ = Publication completed at current rank; * = Graduate student; ** = Undergraduate student; *** = Community partner

Refereed Articles

20. ^VanGronigen, B. A., Bailes, L. P., & ***Saylor, M. L. (in press). “Stuck in this wheel”: The use of design thinking for change in educational organizations. *Journal of Educational Change*.
19. ^VanGronigen, B. A., Meyers, C. V., & Brandt, W. C. (in press). Helping every student succeed? State education agency roles and responsibilities for improving underperforming schools. *American Journal of Education*.
18. ^Meyers, C. V., Brandt, W. C., & VanGronigen, B. A. (in press). State ESSA plans and comprehensive support and improvement (CSI) status. *Educational Policy*.
<https://doi.org/10.1177/08959048221087209>

17. ^**VanGronigen, B. A.**, & Meyers, C. V. ([in press](#)). Exploring the association between short-cycle school improvement planning and student achievement in underperforming schools. *Journal of School Leadership*. <https://doi.org/10.1177/10526846211018207>
16. ^Rogers, L. K., & **VanGronigen, B. A.** ([in press](#)). Beyond preparation: State approaches to early career principal professional development. *Leadership and Policy in Schools*. <https://doi.org/10.1080/15700763.2021.1977333>
15. ^**VanGronigen, B. A.**, Young, M. D., & ****Rodriguez, K.** ([2022](#)). Who governs? Blank spots and blind spots in state boards of education in the United States. *Education Policy Analysis Archives*, 30(11). <https://doi.org/10.14507/epaa.30.7006>
14. ^**VanGronigen, B. A.**, Meyers, C. V., Scott, C., Fantz, T., & Dunn, L. D. ([2022](#)). Soliciting, vetting, monitoring, and evaluating: A study of state education agencies' use of external providers for school improvement efforts. *Journal of Educational Change*. <https://doi.org/10.1007/s10833-020-09403-1>
13. ^Young, M. D., Cunningham, K. M.W., **VanGronigen, B. A.**, & O'Doherty, A. ([2021](#)). Transformational leadership preparation in a post-COVID world: US perspectives. *eJournal of Education Policy*, 21(1). https://in.nau.edu/wp-content/uploads/sites/135/2021/12/Young_et_al.pdf
12. ^Young, M. D., **VanGronigen, B. A.**, ****Rodriguez, K.**, ****Tmimi, S.**, & ****McCrory, A.** ([2021](#)). Do state boards of education offer an avenue for public voice? *Urban Education*, 56(4), 552-580. <https://doi.org/10.1177/0042085920953887>
11. ^Meyers, C. V., & **VanGronigen, B. A.** ([2021](#)). Planning for what? An analysis of root cause quality and content in school improvement plans. *Journal of Educational Administration*, 59(4), 437-453. <https://doi.org/10.1108/JEA-07-2020-0156>
10. Duke, D. L., & **VanGronigen, B. A.** ([2021](#)). Small city school districts' capacity for improvement and the struggle for educational equity. *Urban Education*, 56(7), 1195-1229. <https://doi.org/10.1177/0042085918772625>
9. ^Meyers, C. V., Wronowski, M. L., & **VanGronigen, B. A.** ([2021](#)). Preparing for the worst: Identifying predictors of school decline as an improvement initiative. *Educational Assessment, Evaluation and Accountability*, 33, 255-290. <https://doi.org/10.1007/s11092-020-09349-1>
8. ^**VanGronigen, B. A.**, & Meyers, C. V. ([2020](#)). Short-cycle school improvement planning as a lever to launch school turnaround: A descriptive analysis of plans. *Teachers College Record*, 122(5), 1-40. <https://doi.org/10.1177/016146812012200501>
7. **VanGronigen, B. A.**, & Meyers, C. V. ([2019](#)). How state education agencies are administering school turnaround efforts: 15 years after No Child Left Behind. *Educational Policy*, 33(3), 423-452. <https://doi.org/10.1177/0895904817691846>

6. Meyers, C. V., & **VanGronigen, B. A.** (2019). A lack of authentic school improvement plan development: Evidence of principal satisficing behavior. *Journal of Educational Administration*, 57(3), 261-278. <https://doi.org/10.1108/JEA-09-2018-0154>
5. Cunningham, K. M.W., **VanGronigen, B. A.**, Tucker, P. D., & Young, M. D. (2019). Using powerful learning experiences to prepare school leaders for a complex future. *Journal of Research on Leadership Education*, 14(1), 74-97. <https://doi.org/10.1177/1942775118819672>
4. Young, M. D., **VanGronigen, B. A.**, & Reynolds, A. L. (2019). State boards of education: Lesser known policy actors. *Educational Policy*, 33(1), 205-233. <https://doi.org/10.1177/0895904818807311>
3. **VanGronigen, B. A.**, Cunningham, K. M.W., & Young, M. D. (2018). How exemplary educational leadership preparation programs hone the interpersonal-intrapersonal (i²) skills of future leaders. *Journal of Transformative Leadership and Policy Studies*, 7(2). <https://doi.org/10.36851/jtlps.v7i2.503>
2. Meyers, C. V., & **VanGronigen, B. A.** (2018). So many educational service providers, so little evidence. *American Journal of Education*, 125(1), 109-139. <https://doi.org/10.1086/699823>
1. **VanGronigen, B. A.**, & Meyers, C. V. (2017). Topics and trends in short-cycle planning: Are principals leading school turnaround efforts identifying the right priorities? *Planning and Changing*, 48(1/2), 26-42.

Book Chapters

3. **VanGronigen, B. A.**, Cunningham, K. M.W., Young, M. D., & Tucker, P. D. (2021). Preparing principals for adaptive leadership. In P. Youngs, J. Kim, & M. Mavrogordato (Eds.), *Exploring principal development and teacher outcomes: How principals can strengthen instruction, teacher retention, and student achievement* (pp. 27-40). Routledge.
2. **VanGronigen, B. A.** (2020). Leadership teams in secondary schools: An untapped resource for promoting improvement? In C. V. Meyers & M. Darwin (Eds.), *School turnaround in secondary schools: Possibilities, complexities, and sustainability* (pp. 149-168). Information Age Publishing.
1. Young, M. D., & **VanGronigen, B. A.** (2017). Jimmy Carter: A portrait of moral leadership. In J. S. Brooks & A. H. Normore (Eds.), *Leading against the grain: Lessons from visionaries for creating just and equitable schools* (pp. 80-89). Teachers College Press.

Practitioner Articles and Resources

3. ^Meyers, C. V., & **VanGronigen, B. A.** (2021). The best-laid plans can succeed. *Educational Leadership*, 78(7), 50-55.
2. ^**VanGronigen, B. A.**, & Meyers, C. V. (2020). “Buyer beware”: Using external providers to improve schools. *Phi Delta Kappan*, 102(2), 26-31.
1. **VanGronigen, B. A.**, Meyers, C. V., & Hitt, D. H. (2017). *A rubric for assessing schools’ plans for rapid improvement* [The Center on School Turnaround]. WestEd.

Briefs

1. ^*Kaul, M., **VanGronigen, B. A.**, & Simon, N. S. (2020). Calm during crisis: School principal approaches to crisis management during the COVID-19 pandemic. *CPRE Policy Briefs*. Consortium for Policy Research in Education at the University of Pennsylvania.

Encyclopedia Entries

1. ^**VanGronigen, B. A.** (in press). Leadership styles. In D. Fisher (Ed.), *Routledge encyclopedia of education*. Routledge.

EXTRAMURAL FUNDING

^ = Extramural funding activity occurred at current rank

Grants

^Virtual Training in the Delaware Assistant Principal Academy Model for School District Leaders, Partnering University Faculty, and Wallace Foundation Consultants in the American Relief Plan Professional Learning Community. \$200,000. Funded for 4/15/2022 to 12/30/2022 by the Wallace Foundation (Grant #20220100). **Co-PIs: A. Travers, B. A. VanGronigen, J. Klein**

^A Summit to Establish the Policy and Leadership Scholarship Acceleration Collaborative (PALSAC). \$50,000. Unfunded for 11/1/2019 to 10/31/2020 by the Spencer Foundation. **Co-PIs: B. A. VanGronigen, E. N. Farley-Ripple**

Division A Foster-Polite Conference Grant. \$500. Funded for 4/1/2018 to 4/30/2018 by the American Educational Research Association.

Classroom Improvement Grant. \$1,800. Funded for 8/1/2012 to 7/30/2013 by the Speer Family Foundation.

Sponsored Projects

^Leadership Accelerator Program Briefs Initiative. \$24,000. Funded for 7/1/2022 to 6/30/2023 by the Delaware Department of Education. **Co-PIs: L. P. Bailes, B. A. VanGronigen**

^New Educational Leader Induction Program Research Project. \$12,000. Funded for 7/1/2022 to 6/30/2023 by the Delaware Department of Education. **Co-PIs: L. P. Bailes, B. A. VanGronigen**

^Enhancing Planning to Improve Christina (EPIC) Initiative. \$121,249. Funded for 5/15/2022 to 6/30/2023 by the Christina School District. **PI: B. A. VanGronigen.**

^Delaware Educational Leadership Network Professional Learning Study. \$7,500. Funded for 9/1/2021 to 6/30/2022 by the Delaware Department of Education. **PI: B. A. VanGronigen**

^Governor's Institute for School Leadership Assistant Principal Academy Curriculum Development. \$6,800. Funded for 1/1/2021 to 12/30/2021 by the Delaware Department of Education. **Co-PIs: L. P. Bailes, B. A. VanGronigen**

INTERNAL FUNDING

^ = Internal funding activity occurred at current rank

^Summer Research Apprenticeship Program for PhD Students. \$5,128. Funded for 6/1/2022 to 8/30/2022 by the University of Delaware College of Education and Human Development Dean's Office and the School of Education.

^Summer Research Apprenticeship Program for PhD Students. \$5,128. Funded for 6/1/2021 to 8/30/2021 by the University of Delaware College of Education and Human Development Dean's Office and the School of Education.

IDEAs Dissertation Data Collection and Analysis Grant. \$1,000. Funded for 8/1/2018 to 5/15/2019 by the University of Virginia School of Education and Human Development. **PI: B. A. VanGronigen**

Dean's Conference Grant. \$1,000. Funded for 8/1/2018 to 5/15/2019 by the University of Virginia School of Education and Human Development.

DELTA Teaching Professional Learning Grant. \$3,415. Funded for 8/1/2012 to 7/30/2014 by Hilton Head Preparatory School.

PRESENTATIONS – INTERNATIONAL AND NATIONAL GATHERINGS

^ = Presentation completed at current rank

* = Graduate student; ** = Undergraduate student; *** = Community partner

Refereed

59. ^**VanGronigen, B. A.** (forthcoming). *Using Rasch analysis to explore potential validity of survey scales measuring school leadership team effectiveness* [Paper presentation]. University Council for Educational Administration Annual Convention, Seattle, WA, USA.

58. ^**VanGronigen, B. A.**, & Meyers, C. V. (forthcoming). *Striving for coherence: The use of multiple vendors for educational leader professional learning* [Paper presentation]. University Council for Educational Administration Annual Convention, Seattle, WA, USA.
57. ^Bailes, L. P., & **VanGronigen, B. A.** (forthcoming). *A state's effort to implement the professional standards for educational leaders* [Paper presentation]. University Council for Educational Administration Annual Convention, Seattle, WA, USA.
56. ^Henry, W. L.C., Wronowski, M. L., **VanGronigen, B. A.**, & Olive, J. L. (forthcoming). *Examining a district-union-university partnership for professionalizing teachers to lead school improvement efforts* [Paper presentation]. University Council for Educational Administration Annual Convention, Seattle, WA, USA.
55. ^**VanGronigen, B. A.** (2022, April). *Exploring the potential of school leadership teams to promote organizational resilience in underperforming high schools* [Paper presentation]. American Educational Research Association Annual Meeting, San Diego, CA, USA.
54. ^**VanGronigen, B. A.**, *Marianno, L., Meyers, C. V., **Antwi Adjei, R., & **Charris, L. (2022, April). *What's communicated matters: The design of state school improvement plan templates* [Paper presentation]. American Educational Research Association Annual Meeting, San Diego, CA, USA.
53. ^**VanGronigen, B. A.**, Wronowski, M. L., Henry, W. L.C., & Olive, J. L. (2022, April). *"The fourth wave": Mapping a unified research agenda on leadership and management work in schools* [Paper presentation]. American Educational Research Association Annual Meeting, San Diego, CA, USA.
52. ^Aaron, T., Meyers, C. V., Hitt, D. H., & **VanGronigen, B. A.** (2022, April). *Poetry not in motion: Principal's reflections on implementing school improvement plans* [Paper presentation]. American Educational Research Association Annual Meeting, San Diego, CA, USA.
51. ^**VanGronigen, B. A.**, Wronowski, M. L., Henry, W. L.C., & Olive, J. L. (2021, November). *More than principals: Investigating additional pipeline(s) of educators to engage in school leadership and management work* [Paper presentation]. University Council for Educational Administration Annual Convention, Columbus, OH, USA.
50. ^*Marianno, L., **VanGronigen, B. A.**, Meyers, C. V., **Antwi Adjei, R., & **Charris, L. (2021, November). *School improvement for all?: Critically examining school improvement plan templates for equity and cultural responsiveness* [Paper presentation]. University Council for Educational Administration Annual Convention, Columbus, OH, USA.

49. ^**VanGronigen, B. A.**, Young, M. D., & **Rodriguez, K. (2021, November). *Blind spots and blank spots: An examination of state board of education members in the United States* [Paper presentation]. University Council for Educational Administration Annual Convention, Columbus, OH, USA.
48. ^**VanGronigen, B. A.**, Cunningham, K. M.W., & Young, M. D. (2021, November). *Preparing educational leaders for adaptive leadership* [Paper presentation]. University Council for Educational Administration Annual Convention, Columbus, OH, USA.
47. ^Bailes, L. P., **VanGronigen, B. A.**, ***Saylor, M., ***Holodick, M., Wilson, J. K., & *Hammerschmidt, C. (2021, November). *Examining a state initiative to enhance assistant principal growth and development* [Paper presentation]. University Council for Educational Administration Annual Convention, Columbus, OH, USA.
46. ^Aaron, T., Meyers, C. V., Hitt, D. H., & **VanGronigen, B. A.** (2021, November). *Principal perspectives on the coherence of the school improvement planning process* [Paper presentation]. University Council for Educational Administration Annual Convention, Columbus, OH, USA.
45. ^**VanGronigen, B. A.**, Cunningham, K. M.W., & Young, M. D. (2021, April). *Preparing educational leaders for adaptive leadership* [Paper presentation]. American Educational Research Association Annual Meeting, Virtual.
44. ^Young, M. D., & **VanGronigen, B. A.** (2021, April). *Do state boards of education offer an avenue for public voice?* [Paper presentation]. American Educational Research Association Annual Meeting, Virtual.
43. ^**VanGronigen, B. A.**, *Kaul, M., & Simon, N. S. (2021, April). *Espoused vs. enacted: Principals' most pressing initial issues in responding to the COVID-19 pandemic* [Paper presentation]. American Educational Research Association Annual Meeting, Virtual.
42. ^Rogers, L. K., & **VanGronigen, B. A.** (2021, April). *Beyond preparation: State approaches to early career principal professional development* [Paper presentation]. American Educational Research Association Annual Meeting, Virtual.
41. ^Henry, W. L.C., **VanGronigen, B. A.**, Wronowski, M. L., & Olive, J. L. (2021, April). *Enable or hinder?: Teacher perceptions of administrator influence on urban school improvement efforts* [Paper presentation]. American Educational Research Association Annual Meeting, Virtual.
40. ^Cunningham, K. M.W., **VanGronigen, B. A.**, & Young, M. D. (2021, April). *Meeting school districts' needs: Educational leadership preparation program partnerships to design powerful learning experiences* [Paper presentation]. American Educational Research Association Annual Meeting, Virtual.

39. ^**VanGronigen, B. A.**, Meyers, C. V., & Brandt, W. C. (2020, November). *Helping every student succeed? State education agency roles and responsibilities for improving underperforming schools* [Paper presentation]. University Council for Educational Administration Annual Convention, Virtual.
38. ^Cunningham, K. M.W., **VanGronigen, B. A.**, & Young, M. D. (2020, November). *Powerful learning experiences in educational leadership preparation: Insights from educational leaders, leadership students, and faculty* [Paper presentation]. University Council for Educational Administration Annual Convention, Virtual.
37. ^Henry, W. L.C., Olive, J. L., **VanGronigen, B. A.**, & Wronowski, M. L. (2020, November). *"We've been forgotten": First-hand perspectives on teacher leaders and teacher leadership in urban schools* [Paper presentation]. University Council for Educational Administration Annual Convention, Virtual.
36. ^****Saylor, M., Bailes, L. P., & **VanGronigen, B. A.** (2020, November). *Leading together: The use of design thinking to jumpstart school improvement efforts* [Paper presentation]. University Council for Educational Administration Annual Convention, Virtual.
35. ^**VanGronigen, B. A.** (2020, April). *Definitions and perceptions of the effectiveness of school leadership teams in underperforming high schools* [Paper presentation]. American Educational Research Association Annual Meeting, San Francisco, CA, USA. (Conference canceled due to the COVID-19 pandemic)
34. ^**VanGronigen, B. A.** (2020, April). *The functions and organizing features of school leadership teams in underperforming high schools* [Paper presentation]. American Educational Research Association Annual Meeting, San Francisco, CA, USA. (Conference canceled due to the COVID-19 pandemic)
33. ^Cunningham, K. M.W., **VanGronigen, B. A.**, Young, M. D., & Tucker, P. D. (2020, April). *Infusing characteristics of powerful learning experiences into educational leadership preparation: Perspectives from university programs' faculty* [Paper presentation]. American Educational Research Association Annual Meeting, San Francisco, CA, USA. (Conference canceled due to the COVID-19 pandemic)
32. ^**VanGronigen, B. A.** (2019, November). *Examining the composition, structures, and membership selection of school leadership teams in underperforming high schools* [Paper presentation]. University Council for Educational Administration Annual Convention, New Orleans, LA, USA.
31. ^**VanGronigen, B. A.**, Cunningham, K. M.W., Tucker, P. D., & Young, M. D. (2019, November). *The development, enactment, and influence of powerful learning experiences in exemplary educational leadership preparation programs* [Paper presentation]. University Council for Educational Administration Annual Convention, New Orleans, LA, USA.

30. ^Meyers, C. V., & **VanGronigen, B. A.** (2019, November). *Planning for what? Root cause analysis in school improvement plans* [Paper presentation]. University Council for Educational Administration Annual Convention, New Orleans, LA, USA.
29. ^Meyers, C. V., & **VanGronigen, B. A.** (2019, September). *Evidence of principal satisficing behavior: Inauthentic improvement planning* [Paper presentation]. World Education Leadership Symposium, Zug, Switzerland.
28. **VanGronigen, B. A.**, & Meyers, C. V. (2019, April). *Examining the school improvement industry: The interplay between state education agencies and school turnaround service providers* [Paper presentation]. American Educational Research Association Annual Meeting, Toronto, Canada.
27. **VanGronigen, B. A.**, Meyers, C. V., Scott, C., Fantz, T., & Dunn, L. D. (2019, April). *Mapping the landscape of state education agencies' use of external providers for school turnaround services* [Paper presentation]. American Educational Research Association Annual Meeting, Toronto, Canada.
26. **VanGronigen, B. A.**, Cunningham, K. M.W., Tucker, P. D., & Young, M. D. (2019, April). *The use of powerful learning experiences to prepare school leaders for complex practice* [Paper presentation]. American Educational Research Association Annual Meeting, Toronto, Canada.
25. **VanGronigen, B. A.** (2018, November). *A systematic review of the research literature on school leadership teams* [Paper presentation]. University Council for Educational Administration Annual Convention, Houston, TX, USA.
24. **VanGronigen, B. A.**, & Meyers, C. V. (2018, November). *The effects of short-cycle school improvement planning on student achievement* [Paper presentation]. University Council for Educational Administration Annual Convention, Houston, TX, USA.
23. Cunningham, K. M.W., **VanGronigen, B. A.**, Young, M. D., & Tucker, P. D. (2018, November). *Using powerful learning experiences to prepare school leaders for a complex future* [Paper presentation]. University Council for Educational Administration Annual Convention, Houston, TX, USA.
22. Young, M. D., **VanGronigen, B. A.**, & Reynolds, A. L. (2018, November). *The new architects of regulation: State boards of education as policy actors* [Paper presentation]. University Council for Educational Administration Annual Convention, Houston, TX, USA.
21. Meyers, C. V., Wronowski, M. L., & **VanGronigen, B. A.** (2018, November). *Predicting school decline using school systems leadership characteristics* [Paper presentation]. University Council for Educational Administration Annual Convention, Houston, TX, USA.

20. Meyers, C. V., & **VanGronigen, B. A.** (2018, July). *School improvement plan exemplars: Learning from high- (and low-) quality plans* [Paper presentation]. British Educational Leadership, Management, and Administration Society Annual Conference, Windsor, UK.
19. **VanGronigen, B. A.**, & Meyers, C. V. (2018, April). *How state education agencies understand the external provider landscape* [Paper presentation]. American Educational Research Association Annual Meeting, New York City, NY, USA.
18. Meyers, C. V., & **VanGronigen, B. A.** (2018, April). *Short-cycle school improvement planning: Authentic or satisficing?* [Paper presentation]. American Educational Research Association Annual Meeting, New York City, NY, USA.
17. Meyers, C. V., Wronowski, M. L., & **VanGronigen, B. A.** (2018, April). *When the mighty fall: Schools going from great to good* [Paper presentation]. American Educational Research Association Annual Meeting, New York City, NY, USA.
16. Young, M. D., Reynolds, A. L., & **VanGronigen, B. A.** (2018, April). *The new architects of regulation: State Boards of education as policy actors* [Paper presentation]. American Educational Research Association Annual Meeting, New York City, NY, USA.
15. Meyers, C. V., & **VanGronigen, B. A.** (2018, January). *School improvement planning in turnaround contexts* [Paper presentation]. International Congress for School Effectiveness and Improvement Annual Congress, Singapore, Singapore.
14. **VanGronigen, B. A.**, & Meyers, C. V. (2017, November). *Short-cycle school improvement planning as a change lever* [Paper presentation]. University Council for Educational Administration Annual Convention, Denver, CO, USA.
13. **VanGronigen, B. A.**, Winn, K. M., & Young, M. D. (2017, November). *It's more than managing: Preparing future 'inclusive-facilitative' educational leaders* [Paper presentation]. University Council for Educational Administration Annual Convention, Denver, CO, USA.
12. Reynolds, A. L., **VanGronigen, B. A.**, Nash, A. M., & Perrone, F. (2017, November). *A systematic mapping of the gaps in educational leadership literature* [Paper presentation]. University Council for Educational Administration Annual Convention, Denver, CO, USA.
11. Lindle, J. C., Anderson, E., Anderson, J. N., Barnes, M. C., Beckett, J., Biddle, C., ... **VanGronigen, B. A.** (2017, November). *What is your state's plan for school leadership? A cross-state analysis of ESSA* [Critical conversation]. University Council for Educational Administration Annual Convention, Denver, CO, USA.

10. Meyers, C. V., & **VanGronigen, B. A.** (2017, July). *School improvement plan quality of principals leading school turnaround* [Paper presentation]. British Educational Leadership, Management, and Administration Society Annual Conference, Stratford-on-Avon, UK.
9. **VanGronigen, B. A.**, Meyers, C. V., & Hitt, D. H. (2017, April). *Turnaround school leader organizational priorities: Topics and trends in 90-day planning* [Paper presentation]. American Educational Research Association Annual Meeting, San Antonio, TX, USA.
8. Meyers, C. V., & **VanGronigen, B. A.** (2017, April). *School turnaround providers: What evidence do we have that they work?* [Paper presentation]. American Educational Research Association Annual Meeting, San Antonio, TX, USA.
7. Reynolds, A. L., **VanGronigen, B. A.**, Nash, A. M., & Perrone, F. (2017, April). *A systematic mapping of the negative space in educational leadership literature* [Paper presentation]. American Educational Research Association Annual Meeting, San Antonio, TX, USA.
6. **VanGronigen, B. A.**, & Meyers, C. V. (2016, November). *How state education agencies are administrating school turnaround efforts: 15 years after No Child Left Behind* [Paper presentation]. University Council for Educational Administration Annual Convention, Detroit, MI, USA.
5. Eddy-Spicer, D. H., Anderson, E., Perrone, F., Carpenter, B., Crow, G., Duke, D. L., ... **VanGronigen, B. A.** (2016, November). *“In-between” district capacity to meet the needs of struggling schools* [Critical conversation]. University Council for Educational Administration Annual Convention, Detroit, MI, USA.
4. **VanGronigen, B. A.**, & Meyers, C. V. (2016, February). *State education agencies and school turnaround: A policy analysis* [Paper presentation]. University of Virginia School of Education and Human Development Research Conference, Charlottesville, VA, USA.
3. **VanGronigen, B. A.** (2015, November). *The challenges of sustaining authentic organizational change with discontinuous leadership* [Ignite! presentation]. University Council for Educational Administration Annual Convention, San Diego, CA, USA.
2. Eddy-Spicer, D. H., Anderson, E., Perrone, F., Carpenter, B., Crow, G., Duke, D. L., ... **VanGronigen, B. A.** (2015, November). *Improving the lowest-performing schools in mid-sized school districts* [Critical conversation]. University Council for Educational Administration Annual Convention, San Diego, CA, USA.
1. Ray, T. R., **VanGronigen, B. A.**, & Williams, C. E. (2011, March). *It’s not just living! Cultivating learning outside the classroom* [Innovative workshop]. NASPA—Student Affairs Administrators in Higher Education Annual Convention, Philadelphia, PA, USA.

INVITED TALKS, PANELS, PRESENTATIONS, AND SESSIONS

^ = Completed at current rank

28. ^**Invited panelist.** (2022, June). *Leading school improvement: Why school leader effectiveness matters* [Panel]. Delaware Academy for School Leadership Policy and Practice Institute, Dover, DE, USA.
27. ^Wilson, J. O., Travers, A., **VanGronigen, B. A.**, ***Saylor, M. L., & Bailes, L. P. (2022, June). *Partnering to improve Delaware's educational system: The work of the Delaware Academy for School Leadership (DASL)* [Poster presentation]. Delaware Academy for School Leadership Policy and Practice Institute, Dover, DE, USA.
26. ^**Invited panelist.** (2022, May). *UCEA convention proposal writing workshop* [Panel]. American Educational Research Association Leadership for Social Justice Special Interest Group (LSJ SIG), Virtual.
25. ^Wilson, J. O., Travers, A., **VanGronigen, B. A.**, ***Saylor, M. L., & Bailes, L. P. (2022, April). *Partnering to improve Delaware's educational system: The work of the Delaware Academy for School Leadership (DASL)* [Poster presentation]. University of Delaware Provost's Symposium on Engaged Scholarship, Newark, DE, USA.
24. ^**VanGronigen, B. A.** (2022, February). *Buyer beware* [Invited talk]. Council of Chief State School Officers School Leadership Development and Supports Collaborative Winter Meeting, Virtual.
23. ^**VanGronigen, B. A.**, & Meyers, C. V. (2022, January). *The best laid plans can succeed* [Invited talk]. Nova Scotia Department of Education and Early Childhood Development, Virtual.
22. ^**VanGronigen, B. A.** (2021, December). *Pipelines and inductions: Transforming the mindsets and practices of soon-to-be principals* [Invited keynote speaker]. Governor's Institute for School Leadership Graduation Ceremony, Newark, DE, USA.
21. ^**Invited panelist.** (2021, November). *Graduate writing Ignite! Tips for crafting your best work* [Panel]. University Council for Educational Administration Annual Convention, Columbus, OH, USA.
20. ^**Invited chair and discussant.** (2021, November). *Collective leadership, professional learning community, and school improvement* [Session]. University Council for Educational Administration Annual Convention, Columbus, OH, USA.
19. ^**Invited panelist.** (2021, October). *What are we learning from the research* [Panel]. Council of Chief State School Officers School Leadership Development and Supports Collaborative Fall Meeting, Virtual.

18. ^**VanGronigen, B. A.** (2021, September). *Identifying and supporting state-identified underperforming schools* [Invited podcast guest]. University of Delaware Partnership for Public Education Evidence 4 Education, Virtual.
17. ^**Invited panelist.** (2021, June). *How principals affect students and schools* [Panel]. Policy and Practice Institute: Delaware's Conference on Public Education, Virtual.
16. ^**VanGronigen, B. A., & Dunn, L.** (2021, March). *The work of improving schools: State education agencies and external providers* [Invited presentation]. Regional Educational Laboratory (REL) Mid-Atlantic School Support and Improvement Alliance, Virtual.
15. ^**VanGronigen, B. A.** (2020, July). *Research presentation on educational leadership and policy* [Invited presentation]. University of Delaware Undergraduate Research Scholars (URS) Program, Virtual.
14. ^**Invited panelist.** (2020, July). *The work continues: Making the most of sheltering-in-place* [Panel]. University Council for Educational Administration Webinar Series, Virtual.
13. ^**Invited panelist.** (2020, April). *The academic job search* [Panel]. David L. Clark Seminar in Educational Leadership and Policy Seminar, Virtual.
12. ^**Invited chair.** (2019, November). *Demystifying the academic job search, part II: The nuts and bolts* [Session]. University Council for Educational Administration Annual Convention, New Orleans, LA, USA.
11. ^**VanGronigen, B. A.** (2019, October). *The characteristics of educational leadership* [Invited presentation]. University of Delaware University Leadership, Education, and Development (ULEAD) Program, Newark, DE, USA.
10. **VanGronigen, B. A.** (2019, March). *Hidden curriculum podcast* [Invited podcast guest]. University Council for Educational Administration Graduate Student Council, Virtual.
9. **Invited panelist.** (2019, March). *Doctoral student experiences* [Panel]. University of Virginia School of Education and Human Development Research Conference, Charlottesville, VA, USA.
8. **VanGronigen, B. A.** (2019, March). *The United States education system: Structure, policy, and practice* [Invited presentation]. Lianyungang Pre-School Teachers Program Delegation at the University of Virginia School of Continuing and Professional Studies, Charlottesville, VA, USA.
7. **VanGronigen, B. A.** (2019, February). *The United States education system: Structure, policy, and practice* [Invited presentation]. Zhenjiang Rural Teachers Program Delegation at the University of Virginia School of Continuing and Professional Studies, Charlottesville, VA, USA.

6. **Invited panelist.** (2018, August). *New doctoral student orientation* [Panel]. University of Virginia School of Education and Human Development Research Conference, Charlottesville, VA, USA.
5. **VanGronigen, B. A.** (2018, April). *The United States education system: Structure, policy, and practice* [Invited presentation]. Beijing Niulanshan School Officials Delegation at the University of Virginia School of Continuing and Professional Studies, Charlottesville, VA, USA.
4. **VanGronigen, B. A.** (2017, October). *The United States education system: Structure, policy, and practice* [Invited presentation]. Shanghai K-12 Educators Group Delegation at the University of Virginia School of Continuing and Professional Studies, Charlottesville, VA, USA.
3. **VanGronigen, B. A.** (2017, April). *Secondary education policy in the United States* [Presentation]. Hubei Province School Administrators Delegation at the University of Virginia School of Continuing and Professional Studies, Charlottesville, VA, USA.
2. **VanGronigen, B. A.** (2017, March). *An introduction to PK-12 education in the United States: Structure, policy, and practice* [Invited presentation]. Beijing Niulanshan School Officials Delegation at the University of Virginia School of Continuing and Professional Studies, Charlottesville, VA, USA.
1. **VanGronigen, B. A., Cho, K. W., & Kwon, K.** (2008, April). *The role of gender in the peer review process of formal writing* [Paper presentation]. University of Missouri Undergraduate Research and Creative Achievements Annual Forum, Columbia, MO, USA.

HONORS AND AWARDS

§ = Funding received as part of honor or award

- §Dissertation of the Year, American Educational Research Association Leadership for School Improvement Special Interest Group, 2020
- §Jessie C. Carpenter Scholar, School of Education and Human Development, University of Virginia, 2019
- §Mary Catherine Ellwein Scholar, School of Education and Human Development, University of Virginia, 2018
- §Frank E. Flora Scholar in Educational Administration, School of Education and Human Development, University of Virginia, 2018
- David L. Clark Graduate Student Research Seminar in Educational Administration and Policy Scholar, American Educational Research Association and University Council for Educational Administration, 2017
- §Walter Eugene Campbell Scholar in Educational Administration, School of Education and Human Development, University of Virginia, 2017
- Raven Society Member, University of Virginia, 2016
- Claes Nobel Educator of Distinction, National Society of High School Scholars, 2014

Bowling Coach of the Year, South Carolina Independent School Athletic Association, 2014
High School Teacher of the Year Nominee, South Carolina Independent School Association, 2014

Sue West Educator of the Year Finalist, Hilton Head Island Chamber of Commerce, 2013

Teacher of the Year, Hilton Head Island Rotary Club, 2013

High School Teacher of the Year, Hilton Head Preparatory School, 2013

[§]Patricia and Rodes Hart Dean's Scholar, Peabody College of Education and Human Development, Vanderbilt University, 2009-2011

RESEARCH USE AND MEDIA MENTIONS

[^] = Research use or media mention completed at current rank

15. [^]Superville, D. R. (2022, April 21). 4 tips for spending schools' COVID funds wisely. *EdWeek*.
14. [^]Henderson, J. (2022, April 1). Learning with educational leaders. *University of Delaware UDaily News*.
13. [^]Stevenson, I. (2022, March 2). Coaching letter #160. *Partners for Educational Leadership*.
12. [^]Henderson, J. (2021, December 22). Beyond principal preparation. *University of Delaware UDaily News*.
11. [^]Marshall, K. (2021, April 5). The benefits of short-cycle planning. *Marshall Memo 881*.
10. [^]Miller, B. (2021, March 31). UD's undergraduate work-study program on a roll. *University of Delaware UDaily News*.
9. [^]Henderson, J. (2021, March 12). Calm during crisis: UD professor examines school principal responses to the COVID-19 pandemic. *University of Delaware UDaily News*.
8. [^]Henderson, J. (2021, February 12). Online access to information: UD professor examines the online presence of state boards of education. *University of Delaware UDaily News*.
7. [^]Gilbride, N. (2020, May 28). Are headteachers adult enough to do the job? *Teaching Times*.
6. Breen, A. (2019, March 8). Q&A: Why turning around underperforming schools is so challenging. *UVA Today*.
5. Edelblut, F. (2018, November 27). Why is education reform stuck in a snow bank? *New Hampshire Business Review*.
4. Barnum, M. (2018, October 29). It's unclear if private turnaround groups are helping struggling schools. *Chalkbeat*.

3. Utah State Board of Education. (2018, June). *Utah system of support for school improvement handbook*.
2. Alabama State Department of Education. (2018). *Superintendent information meeting on rapid school improvement*.
1. Indiana Department of Education. (2018). *Comprehensive needs assessment and school improvement plan quality review*.

POST-SECONDARY TEACHING RESPONSIBILITIES

University of Delaware

EDUC 846, Collection and Analysis of Data for Decision-making (Blended; Online)
EDUC 880, Education Leadership Portfolio I (Blended; Online)
EDUC 881, Education Leadership Portfolio II (Online)
EDUC 890, Leadership: Theory and Research (In-person; Online)

University of Virginia

EDLF 7804, District-level School Leadership (In-person)
EDLF 7807, The School Principalship (In-person)
EDLF 7812, Leadership for Low-performing Schools (In-person; Blended)
EDLF 7812, Leadership for Continuous Improvement (Online)
EDLF 8825, Developing High-performance Organizations (In-person)

DOCTORAL STUDENT ADVISING

University of Delaware

Advisor and Dissertation Committee Chair

Laura Schneider (Ed.D. student; expected completion in December 2022)
Catrina Long (Ed.D. student; expected completion in May 2023)
Jacob Moore (Ed.D. student; expected completion in May 2023)
Regina Donato (Ed.D. student; expected completion in May 2023)
Ronald Huggins (Ed.D. student; expected completion in December 2023)
Jeffrey Porter (Ed.D. student; expected completion in May 2024)
Sara Lowery (Ed.D. student; expected completion in May 2024)
Maisha Carey (Ed.D. student; expected completion in May 2024)
Kristin Bulgarelli (Ed.D. student; expected completion in May 2024)
Lauren Evans (Ed.D. student; expected completion in May 2025)
Jennifer Potts (Ed.D. student; expected completion in May 2025)
Valerie Marchand Welsh (Ed.D. student; expected completion in May 2025)

Dissertation Committee Membership

Carolyn Hammerschmidt (Ed.D. student; graduated in May 2022)
Stacey Rominski (Ed.D. student; expected completion in May 2023)
Jennifer Volk (Ed.D. student; expected completion in May 2023)

Other Institutions

Dissertation Committee Membership

Nathan Stevens (Ph.D. student, Johnson University; expected completion in December 2023)

ADDITIONAL PROFESSIONAL EXPERIENCE

- 2005-Present American Legion Boys State of Missouri, Warrensburg, MO
**This program, which has an all-volunteer staff, focuses on promoting civic leadership among high school students and occurs every summer. I have year-round instructional and program improvement leadership responsibilities. ([Program website link](#))*
- 2017-Present *Dean of Education*
 2017-Present *Board of Directors Executive Committee*
 2017-Present *Board of Directors*
 2015-17 *Assistant Dean, Legislative and Executive Policy School*
 2009-15 *Senior Instructor, Legislative and Executive Policy School*
 2005-09 *Instructor, Legislative and Executive Policy School*
- 2015-19 University of Virginia, Charlottesville, VA
- 2017-19 *Graduate Research Assistant to Professors Julie Cohen and Vivian Wong*
 2015-19 *Graduate Research Assistant to Professors Daniel Duke and Coby Meyers*
 2015-19 *Graduate Research Assistant, University Council for Educational Administration (UCEA)*
- 2011-15 Hilton Head Preparatory School, Hilton Head Island, SC
- 2013-15 *High School Leadership Team Member*
 2013-15 *Social Sciences Department Chair*
 2011-15 *High School Social Sciences Teacher*
- 2009-11 Vanderbilt University, Nashville, TN
- 2010-11 *Graduate Assistant, Office of Strategic Initiatives and Assessment*
 2010-11 *Research Assistant, Vanderbilt Institutional Research Group*
 2009-11 *Program Coordinator, Office of Housing and Residential Education*
 2009-10 *Graduate Research Assistant to Professor Michael McLendon*

PROFESSIONAL AFFILIATIONS

American Educational Research Association, 2015-Present
 Division A: Administration, Organization, and Leadership
 Division L: Educational Policy and Politics
 Leadership for School Improvement Special Interest Group (SIG)
 Learning and Teaching in Educational Leadership Special Interest Group (SIG)

University Council for Educational Administration, 2015-Present

NASPA—Student Affairs Administrators in Higher Education, 2009-2011

SERVICE TO THE UNIVERSITY, COLLEGE, AND DEPARTMENT

University of Delaware

Advisory Board Member, Delaware Academy for School Leadership (DASL), 2020-Present

Chapter Advisor, Lambda Chi Alpha Lambda-Beta Zeta, 2020-Present

University of Delaware Research Apprenticeship Work-Study (UDRAW) Program Mentor, 2019-Present

Ad Hoc Taskforce on the Annual Appraisal Process Member, School of Education, College of Education and Human Development, 2021-2022

Ad Hoc Taskforce on Doctoral Advising for Workload Member, School of Education, College of Education and Human Development, 2021

College Faculty Council Member, College of Education and Human Development, 2021

Strategic Plan Working Group Member, College of Education and Human Development, 2021

Seitz Award Selection Committee Member, Division of Student Life, 2020, 2021

Ad Hoc Taskforce on Workload Review Member, School of Education, College of Education and Human Development, 2020-2021

Undergraduate Research Apprenticeship Program (URAP) Mentor, College of Education and Human Development, 2019-2021

Summer Opportunities for Undergraduate Research and Creative Endeavors (SOURCE) Program Mentor, Graduate College, 2020

Ed.D. Admissions Committee Member, School of Education, College of Education and Human Development, 2019-2020

Graduate Curriculum Committee Member, College of Education and Human Development, 2019-2020

University of Virginia

Founding Member, Graduate/Professional Student Council, 2016-2018

Proposal Reviewer, School of Education and Human Development Research Conference, 2016-2018

Mentor, School of Education and Human Development Summer Undergraduate Research Program, 2017

Administration and Supervision Admissions Materials Creation Committee Member, 2017

School of Education and Human Development Student Council President, 2016-2017

Vanderbilt University

Hubert H. Humphrey Fellowship Program New Fellow Ambassador, 2010-2011

Peabody College of Education Graduate Student Association Treasurer, 2010-2011

University of Missouri

Alumni Association True Tiger Scholarship Review Committee Member, 2016-Present

SERVICE TO THE PROFESSION

Educational Leadership Preparation Program Assessment and Evaluation Working Group
Member, American Educational Research Association (AERA)-University Council for
Educational Administration (UCEA), 2019-Present
Proposal Reviewer, AERA Annual Meeting, 2019-Present
Proposal Reviewer, UCEA Annual Convention, 2016-Present
Faculty Mentor, William L. Boyd National Educational Politics Workshop, 2022
Faculty Mentor, UCEA Graduate Student Summit, 2021
Dissertation of the Year Award Reviewer, AERA Leadership for School Improvement Special
Interest Group (LSI SIG), 2021
Proposal Reviewer, AERA Division A Foster-Polite Grant Program, 2019
Researcher Development Program Planning Committee Member, LSI SIG and UCEA, 2018-
2019
Executive Director Search Committee Member, UCEA, 2018-2019
Proposal Reviewer, UCEA Graduate Student Summit, 2016-2018
Graduate Student Council Member, UCEA, 2015-2018

EDITORIAL BOARD AND REVIEWING RESPONSIBILITIES

IF = Impact factor

Editorial Board Member

Journal of Education for Students Placed at Risk, 2020-Present (IF = 1.50)

Ad Hoc Manuscript Reviewer

AERA Open (IF = 2.30)

American Educational Research Journal (IF = 4.81)

American Journal of Education (IF = 1.89)

Consortium for Policy Research in Education at the University of Pennsylvania

Educational Administration Quarterly (IF = 4.00)

Educational Evaluation and Policy Analysis (IF = 3.35)

Educational Policy (IF = 2.89)

Educational Researcher (IF = 4.85)

International Journal of Mentoring and Coaching in Education (IF = 1.25)

Journal of Educational Administration (IF = 2.38)

Journal of Educational Change (IF = 2.61)

Leadership and Policy in Schools (IF = 1.5)

School Effectiveness and School Improvement (2.15)

SN Social Sciences (IF = TBA)

PROFESSIONAL DEVELOPMENT AND TRAINING

William L. Boyd National Educational Politics Workshop, 2016-Present

University Council for Educational Administration Educational Leadership and Policy

Mentorship Program, 2021-2022

LINKS Center for Social Network Analysis Summer Workshop on Social Network Methods,
2018

Canvas Learning Management System Course Development Workshop, 2018

American Educational Research Association Division A Dialogic Forum, 2016

Stanford University Summer Teaching Institute on Design Thinking and 21st Century Learning,
2012

Solution Tree Summit on K-12 Assessment Development and Alignment, 2012

CONSULTING ACTIVITIES

Delaware

Christina School District, Delaware, 2022-Present

Workforce Support, Delaware Department of Education, 2021-Present

Governor's Institute for School Leadership, Delaware Department of Education, 2020-
Present